

ENR TOP

225

**INTERNATIONAL
CONTRACTORS**

The Top 225 International Contractors

How to use the table:

- Companies are ranked according to construction revenue generated outside of each company's home country in 2008 in U.S. \$ millions.
- Figures include prime contracts, shares of joint ventures, subcontracts, design-construct contracts and construction management "at-risk" contracts when a firm's risks are similar to those of a general contractor.
- Figures also include the value of installed equipment when a firm has prime responsibility for specifying and procuring it within the scope of a construction contract.
 - *: in US\$ millions
 - **: Firms not ranked last year
 - NA: Not available

ENR rankings: Top 225 International Contractors

Rank		Firm	2008 Revenue (US \$ m)		New Contracts in 2008 (US \$ m)
2009	2008		Int'l	Total	
1	1	HOCHTIEF, Essen, Germany	26,181.8	29,284.4	37,232.5
2	2	Vinci, Rueil-Malmaison, France	18,489.3	49,901.0	43,886.9
3	4	Strabag SE, Vienna, Austria	15,946.1	19,101.4	19,953.5
4	3	Skanska AB, Solna, Sweden	15,050.1	20,283.9	19,208.9
5	6	Bechtel, San Francisco, Calif., U.S.A	13,984.0	21,659.0	17,431.0
6	5	Bouygues, Paris, France	13,567.0	34,405.0	34,311.0
7	7	Saipem, San Donato Milanese, Italy	11,665.0	12,204.0	17,506.0
8	9	Bilfinger Berger AG, Mannheim, Germany	10,757.0	15,802.0	15,172.0
9	8	Technip, Paris La Defense, France	10,701.0	11,002.0	8,463.0
10	10	Bovis Lend Lease, Millers Point, NSW, Australia	9,241.9	11,255.3	11,821.4
11	11	Fluor Corp., Irving, Texas, U.S.A.	9,140.7	17,300.0	25,058.0
12	13	FCC, Fomento de Constr. y Contratas SA, Madrid, Spain	8,530.8	20,561.9	26,325.0
13	15	KBR, Houston, Texas, U.S.A.	7,972.0	10,159.5	3,268.6
14	**	Zhonghao Overseas Constr. Eng'g Co. Lt d., Beijing, China	7,671.0	7,671.0	21,094.0
15	12	Royal BAM Group, Bunnik, The Netherlands	7,144.0	12,988.0	NA
16	14	Balfour Beatty plc, London, U.K.	6,042.0	15,207.0	13,810.0
17	18	China Communications Construction Group, Beijing, China	5,858.8	25,965.9	40,707.0
18	20	Construtora Odebrecht, Sao Paulo, Brazil	5,527.0	7,242.0	13,355.0
19	16	Consolidated Contractors Group, Athens, Greece	5,466.1	5,466.1	5,092.7
20	19	Grupo ACS, Madrid, Spain	5,099.2	24,015.6	NA

The Top 225 Global Contractors

How to use the table:

- Companies are ranked on the Top Global Contractors list by their total 2008 construction contracting revenue.
- Figures include prime contracts, shares of joint ventures, subcontracts, design-construct contracts and construction management “at-risk” contracts when a firm’s risks are similar to those of a general contractor.
- Figures also include the value of installed equipment when a firm has prime responsibility for specifying and procuring it within the scope of a construction contract.
 - *: in US\$ millions
 - **: Firms not ranked last year
 - NA: Not available

ENR rankings: Top 225 Global Contractors

Rank		Firm	2008 Revenue (US \$ m)		New Contracts in 2008 (US \$ m)
2009	2008		Total	Int'l	
1	1	Vinci, Rueil-Malmaison, France	49,901.0	18,489.3	43,886.9
2	3	China Railway Group Ltd., Beijing, China	34,548.1	1,337.8	62,731.2
3	2	Bouygues, Paris, France	34,405.0	13,567.0	34,311.0
4	4	China Railway Construction Corp., Beijing, China	32,417.1	1,957.1	54,111.0
5	5	HOCHTIEF, Essen, Germany	29,284.4	26,181.8	37,232.5
6	7	China State Construction Eng'g Corp., Beijing, China	27,659.4	3,523.2	57,104.1
7	8	China Communications Construction Group, Beijing, China	25,965.9	5,858.8	40,707.0
8	6	Grupo ACS, Madrid, Spain	24,015.6	5,099.2	NA
9	12	China Metallurgical Group Corp., Beijing, China	23,314.4	1,372.6	30,973.1
10	11	Bechtel, San Francisco, Calif., U.S.A	21,659.0	13,984.0	17,431.0
11	9	FCC, Fomento de Constr. y Contratas SA, Madrid, Spain	20,561.9	8,530.8	26,325.0
12	10	Skanska AB, Solna, Sweden	20,283.9	15,050.1	19,208.9
13	15	Strabag SE, Vienna, Austria	19,101.4	15,946.1	19,953.5
14	20	Shimizu Corp., Tokyo, Japan	19,042.5	1,967.7	14,961.4
15	13	Kajima Corp., Tokyo, Japan	17,853.3	3,727.8	17,088.5
16	18	Fluor Corp., Irving, Texas, U.S.A.	17,300.0	9,140.7	25,058.0
17	14	Obayashi Corp., Tokyo, Japan	16,457.0	3,990.0	11,748.0
18	**	Eiffage, Asnieres-sur-Seine, France	15,901.2	3,487.4	14,740.0
19	19	Bilfinger Berger AG, Mannheim, Germany	15,802.0	10,757.0	15,172.0
20	17	Balfour Beatty Plc, London, U.K.	15,207.0	6,042.0	13,810.0

ENR rankings

Top 10 by market: Market definitions

General Building	commercial buildings, offices, stores, educational facilities, government buildings, hospitals, medical facilities, hotels, apartments, housing, etc.
Manufacturing	auto, electronic assembly, textile plants, etc.
Power	thermal and hydroelectric powerplants, waste-to-energy plants, transmission lines, substations, cogeneration plants, etc.
Water supply	dams, reservoirs, transmission pipelines, distribution mains, irrigation canals, desalination and drinking-water treatment plants, pumping stations, etc.
Sewerage/solid waste	sanitary and storm sewers, treatment plants, pumping plants, incinerators, industrial waste facilities, etc.
Industrial process	pulp and paper mills, steel mills, nonferrous-metal refineries, pharmaceutical plants, chemical plants, food and other processing plants, etc.
Petroleum	refineries, petrochemical plants, offshore facilities, pipelines, etc.
Transportation	airports, bridges, roads, canals, locks, dredging, marine facilities, piers, railroads, tunnels, etc.
Hazardous waste	chemical and nuclear-waste treatment, asbestos and lead abatement, etc.
Telecommunications	transmission lines and cabling, towers and antennae, data centers, etc.

ENR rankings: Top 10 by market

Building	
1	Strabag SE
2	HOCHTIEF
3	Skanska AB
4	Bovis Lend Lease
5	Balfour Beatty Plc
6	Bouygues
7	Royal BAM Group NV
8	Vinci
9	China State Construction Engineering Corp.
10	FCC, Fomento de Constr. y Contratas SA

Top 10 with revenue of \$58.4 bil., of \$94.1 bil. total

Telecommunications	
1	HOCHTIEF
2	Strabag SE
3	Vinci
4	Skanska AB
5	Bovis Lend Lease
6	FCC, Fomento de Constr. y Contratas SA
7	China National Technical Imp. & Exp. Corp.
8	Baran Group Ltd.
9	Grupo ACS
10	Grupo Isolux Corsan SA

Top 10 with revenue of \$3.6 bil., of \$3.9 bil. total

ENR rankings: Top 10 by market

Sewer/Waste	
1	HOCHTIEF
2	Skanska AB
3	Grupo ACS
4	Construtora Norberto Odebrecht
5	Black & Veatch
6	FCC, Fomento de Constr. y Contratas SA
7	Eiffage
8	Balfour Beatty plc
9	Ferrovial Agroman SA
10	Bilfinger Berger AG

Top 10 with revenue of \$3.5 bil., of \$5.8 bil. total

Water	
1	Zhonghao Overseas Constr. Eng'g Co. Ltd.
2	Impregilo SpA
3	HOCHTIEF
4	Salini Costruttori SpA
5	Construtora Norberto Odebrecht
6	Strabag SE
7	Vinci
8	Skanska AB
9	Consolidated Contractors Group
10	FCC, Fomento de Constr. y Contratas SA

Top 10 with revenue of \$10.3 bil., of \$14.2 bil. total

ENR rankings: Top 10 by market

Transportation	
1	Vinci
2	Bouygues
3	HOCHTIEF
4	China Communications Constr. Group (Ltd.)
5	Bechtel
6	Bilfinger Berger
7	AG FCC, Fomento de Constr. y Contratas SA
8	Skanska AB
9	Obayashi Corp.
10	Royal BAM Group NV

Top 10 with revenue of \$56.6 bil., of \$104.1 bil. total

Manufacturing	
1	Strabag SE
2	Takenaka Corp.
3	Taikisha Ltd.
4	Shimizu Corp.
5	Kajima Corp.
6	HOCHTIEF
7	Samsung C&T Corp.
8	Skanska AB
9	Kayi Insaat San. ve Tic. AS
10	Eiffage

Top 10 with revenue of \$5.0 bil., of \$6.9 bil. total

ENR rankings: Top 10 by market

Hazardous Waste	
1	Vinci
2	HOCHTIEF
3	PCL Construction Enterprises
4	Jacobs
5	FCC, Fomento de Constr. y Contratas SA
6	Skanska AB
7	Orascom Construction Industries (OCI)
8	The Shaw Group Inc.
9	Bouygues
10	CH2M Hill

Top 10 with revenue of \$0.5 bil., of \$0.5 bil. total

ENR rankings: Top 10 by region

Asia	
1	HOCHTIEF
2	Bilfinger Berger AG
3	Foster Wheeler AG
4	China Communications Constr. Group (Ltd.)
5	Bechtel
6	China State Construction Eng'g Corp.
7	Fluor Corp.
8	Saipem
9	China National Machinery Industry Corp.
10	Shimizu Corp.

Top 10 with revenue of \$32.9 bil., of \$68.5 bil. total

U.S.A.	
1	HOCHTIEF
2	Skanska AB
3	Bovis Lend Lease
4	Balfour Beatty Plc
5	PCL Construction Enterprises
6	Obayashi Corp.
7	Bouygues
8	Kajima Corp.
9	Technip
10	Keller Group plc

Top 10 with revenue of \$35.3 bil., of \$41.8 bil. total

ENR rankings: Top 10 by region

Canada	
1	Bechtel
2	Kiewit Corp.
3	Bouygues
4	Jacobs
5	Technip
6	CB&I
7	Fluor Corp.
8	Willbros Group Inc.
9	Vinci
10	Flatiron Construction Corp.

Top 10 with revenue of \$10.5 bil., of \$13.4 bil. total